



Charles D. Baker, Governor  
Karyn E. Polito, Lieutenant Governor  
Stephanie Pollack, MassDOT Secretary & CEO  
Luis Manuel Ramirez, General Manager & CEO



**Fiscal and Management Control Board  
Transportation Board Room  
10 Park Plaza  
October 15, 2018  
*MEETING MINUTES***

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**Present:** Director Joseph Aiello, Director Steven Poftak and Director Monica Tibbits-Nutt

**Quorum Present:** Yes

**MassDOT Board Members for Joint Portion of Meeting:**

Chair Stephanie Pollack, Director Monica Tibbits-Nutt, Director Dean Mazzearella, Director Tim King, Director Robert Moylan, Director Steven Poftak, Director Joseph Sullivan, Director Betsy Taylor

**Others Present:** General Manager Luis Ramirez, Deputy General Manager Jeffrey Gonneville, General Counsel Marie Breen, Owen Kane, Registrar Deveney, Administrator Gulliver, Scott Hamwey, John Dalton, Jack Wright, Beth Larkin

At the call of Chairman Joseph Aiello, a meeting of the Fiscal and Management Control Board (FMCB) was called to order at 1:43 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts joining the MassDOT Board of Directors (Board) Meeting for Joint Board presentations.

Secretary Pollack called upon Chair Aiello to present Agenda 10, the report from the Fiscal and Management Control Board. Chair Aiello provided the Board with actions taken and topics discussed at the last three meetings of the FMCB.

Chair Aiello stated that on September 17 the FMCB received a summary of the demographics/land use analysis from the Red-Blue Connector re-assessment which focused on growth and changes in population trends since the 2019 DEIR. MBTA operations briefed the Board on transit services in Chelsea, including efforts to improve the commute for riders of the 11 bus, the new SL3 service and new transfer options at the commuter rail station in Chelsea. A 90-day follow-up will be presented to the FMCB in December.

Chair Aiello continued noting that at the September 24 meeting, General Manager Ramirez shared improvements to bus location tracking and arrival prediction systems, and introduced the MBTA's pilot commuter rail program with UMass Lowell. The FMCB heard updates on PTC progress to date. Also, the FMCB was provided a four-part system-wide update on bus service including the fleet, facilities, Better Bus Project, network re-design and performance metrics. Human Resources and the Commuter Rail team also provided updates to the FMCB.

Chair Aiello continued with highlights of the October 1 meeting: including a discussion about a new advanced hybrid-diesel-electric bus that will be tested for potential use in silver line transit way; the recent 2018 Bus Roadeo which was won

by Operator Willis Rose, a five-time winner; planned Green Line D Branch signal replacement activities and service impacts; a recap of FY18 capital programs efforts and a look-ahead for FY19 spending; an introduction to the Blue Line Modernization Program and an update on the Red/Orange Line Program; and an update on the early morning pilot ridership and the marketing and outreach efforts for the late night bus service.

Chair Aiello continued noting that the FMCB had approved contracts for signal system upgrades and for vehicle engineering services and approved a contract option to replace the bus fleet's oldest diesel buses with 194 new low-floor advanced diesel-electric hybrid buses. Lastly, the FMCB voted to approve a contract for design and engineering services for commuter rail station improvements and track work at Worcester's Union Station.

Next, Chair Pollack called upon Manager of Long Range Planning Scott Hamway to present Agenda Item 11, an update on the Commuter Rail Vision. Mr. Hamway provided progress of the project since July, namely continuation of the stakeholder outreach process, development of line-level service concepts and initiation of Tier I evaluation using sketch tools.

Mr. Hamway discussed four service concept ideas including the benefits, tradeoffs and implications of each idea: Express or Zonal Express; Skip Stop Service; Urban Rail; New Connections/Increased Capacity and Combining Service

Concepts, Urban Rail and Zonal Express. Mr. Hamwey emphasized that not all service concepts will make sense for all lines at all times. Chair Pollack, Chair Aiello and Director Poftak contributed to the discussion.

Director Sullivan expressed his preference for the New Connections/Increased Capacity scenario, noting it most likely would be the most difficult to achieve. Chair Aiello agreed with Director Sullivan on this concept. Chair Pollack suggested it was time to think about pilots for FY20. Director Poftak noted that the final concept combining service, Urban Rail and Zonal Express, should be examined more for consideration.

Mr. Hamwey concluded with next steps on Rail Vision, as set forth in the attached document labeled, "Rail Vision, October 15, 2018." Discussion ensued.

Next, Chair Pollack called upon Green Line Extension Program Manager John Dalton to present Agenda Item 12, the Green Line Extension (GLX) update. Mr. Dalton prefaced his presentation noting that the GLX project was on its way to becoming a successful project. Mr. Dalton updated the Board on the station design progress, construction activities, track shift information commencing late October or early November, and upcoming activities. Mr. Dalton concluded with dashboard graphics on staffing, as set forth in the attached document labeled, "Green Line Extension Update, October 15, 2018." Discussion ensued. Both Chairs acknowledged the GLX team for their great work.

Next, Chair Pollack called upon Engineer Jack Wright from Weston and Sampson to present Agenda Item 13, an update on the I-90 Allston Multimodal project and briefing from the Independent Review Team on the Throat.” Mr. Wright previewed the Independent Review Team Report to the Secretary on an evaluation of alternatives for “The Throat” which would be released on Wednesday at the Task Force meeting and followed by a 30-day review and comment period. Mr. Wright reviewed the findings contained in the report and discussed how the process would address the proposed Elevated Multi-Use path concepts submitted by a Better City on October 5, 2018. Mr. Wright concluded his presentation summarizing the upcoming schedule and next steps on reaching a preferred alternative for the Throat, as set forth in the attached presentation labeled, “I-90 Allston Intermodal Project, Independent Review Team Report, October 15, 2018.” Discussion ensued.

Chair Aiello questioned when the FMCB would have a presentation on what the tradeoffs would be in order to have a bus deck at West Station. Mr. Aiello also requested a review of the drawings with a physical layout and inclusion of a bus deck, noting that he had requested this over six months ago.

**VOTED: to adjourn the MassDOT Board of Directors Meeting at  
3:21 p.m.**

Chair Aiello skipped to Agenda Item 18 and called upon Beth Larkin, Assistant General Manager of Project Delivery to discuss the Iron Horse Operations Center Contract. Ms. Larkin noted that this board action would provide approval for

construction of the Iron Horse Park Operations Control Center that would house dispatching operations for MBTA Commuter Rail North (CRN) and Pan AM freight in the same space and also house the back-up PTC data center. The project includes construction of a new building, designed to accommodate future growth of the signal system and future regional dispatch capability, parking lot and site utilities, as set forth in the attached document labeled, "MBTA Construction Contract No. C14CN01: Iron Horse Park Operations Control Center, October 15, 2018." Discussion ensued.

On motion duly made and seconded, it was:

**VOTED:**

**That the General Manager and CEO, or his designee, is hereby authorized to award and execute in the name of and on behalf of the Massachusetts Bay Transportation Authority (the "MBTA"), and in a form approved by the General Counsel, MBTA Construction Contract No. C14CN01: Iron Horse Park Operations Control Center with W.T. Rich Company, Inc., for a sum not to exceed \$32,730,706.00.**

Next, the Chair opened up the public comment session.

The first speaker was Louise Baxter from TRU who commented on buses at Broadway Station and bike racks on buses.

The second speaker, Marilyn MacNab commented on public outreach.

Next, Chair Aiello continued with Agenda Item 14, the General Manager's Report. General Manager Luis Ramirez announced the formation of the Chelsea Regional Transportation Task Force that would use a team approach to identify opportunities for improvements in Chelsea Transit, beginning with a focus on Bus Route 111 and to expand to other routes, modes and choices. Mr. Ramirez continued with the announcement of the first meeting of the Riders' Transportation Group (RTAG), a new customer advisory group focused on accessibility. The General Manager concluded with the announcement of the winners of the 2018 MBTA Rail Roadeo, as set forth in the attached document labeled, "GM Remarks, October 15, 2018." Discussion ensued.

Next, Chair Aiello skipped to Agenda Item 16, the Red-Blue Line Connector Update. Manager of Long Rand Planning Scott Hamwey provided the Board with a summary of the updated constructability findings from the Red-Blue Line Connector re-assessment. Mr. Hamwey continued with the project overview; construction considerations outside scope of DEIR update; construction priorities; analysis of tunneling methods; cost estimate assumptions; constructability technique comparison and concluded with next steps, as set forth in the attached document labeled, "Red-Blue Line Connector, October 15, 2018." Discussion ensued.

**VOTED: to adjourn at 3:54 p.m.**

There was no Executive Session due to lack of a quorum.

**Document relied upon for this meeting:**

Commuter Rail Vision, October 15, 2018

Green Line Extension Update, October 15, 2018

I-90 Allston Intermodal Project, Independent Review Team Report, October 15, 2018

MBTA Construction Contract No. C14CN01: Iron Horse Pak Operations Control Center, October 15, 2018

GM Remarks, October 15, 2018

Red-Blue Line Connector, October 15, 2018

MBTA Quarterly Safety Report – October 2018

FMCB Calendar, October 15, 2018